



Changes to date from Tentative Budget Book



FY24 Revenue

FY24 Debt



FY24 O&M

FY24 Personnel



FY24 Capital

Future Issues



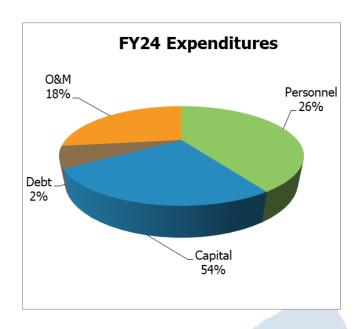
Next Steps

FY24 Changes to Date

- General Fund
 - Reduced Fire Station #1 Plumbing (\$100,000)
 - Added CM Conference Room Chair Replacement \$8,000
 - Increased PSPRS Contributions \$92,000
- HURF
 - Added SMART Fund Reimbursement (\$219,000)
 - Increased MLK Street Project \$219,000
- Sewer Fund
 - Added SR90 Emergency Design & Construction \$727,000
 - Increased Carryover (\$727,000)
- Proposed Additions
 - Hummingbird Days \$20,000
 - Christmas Lights on the West End \$10,000

FUND	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET		D	IFFERENCE
General Fund	\$ 46,778,345	\$ 50,502,383	\$	52,377,548	\$	1,875,165
HURF	\$ 11,542,763	\$ 62,885,628	\$	71,540,856	\$	8,655,228
LTAF	\$ 6,057,932	\$ 7,827,090	\$	9,902,123	\$	2,075,033
Airport	\$ 14,764,783	\$ 14,235,466	\$	5,738,314	\$	(8,497,152)
CIF	\$ 551,880	\$ 26,952,195	\$	1,137,076	\$	(25,815,119)
Sewer	\$ 5,532,387	\$ 5,827,074	\$	7,577,321	\$	1,750,247
Refuse	\$ 5,851,145	\$ 6,072,265	\$	5,315,741	\$	(756,524)
All Other Funds	\$ 24,632,323	\$ 30,115,593	\$	16,014,796	\$	(14,100,797)
Total	\$ 115,711,558	\$ 204,417,694	\$	169,603,775	\$	(34,813,919)

TYPE	AMOUNT
Personnel	\$ 43,790,933
Operations & Maintenance	\$ 30,843,750
Capital	\$ 91,056,489
Debt	\$ 3,912,603
Total	\$ 169,603,775



	FY22 Budget	FY23 Budget	FY24 Budget	% Change	FY24 %
	1 1 22 Budget	1 125 Budget	1 1 24 Budget	70 Change	of Total
City Sales Tax	\$20,919,252	\$25,130,907	\$26,091,913	3.8%	15.38%
Property Tax	\$377,145	\$379,068	\$382,261	0.8%	0.23%
Franchise Fees	\$1,400,000	\$1,400,000	\$1,500,000	7.1%	0.88%
Licenses & Permits	\$492,763	\$705,000	\$810,000	14.9%	0.48%
Grants	\$28,398,333	\$81,454,224	\$74,855,363	-8.1%	44.14%
Local Govt. Payments	\$6,127,858	\$3,226,838	\$3,650,348	13.1%	2.15%
State Shared Revenue	\$16,117,773	\$21,068,497	\$23,407,596	11.1%	13.80%
Health & Accident	\$4,409,500	\$4,409,500	\$4,409,500	0.0%	2.60%
Ambulance Fees	\$2,100,000	\$2,400,000	\$2,600,000	8.3%	1.53%
Public Safety Fees	\$70,000	\$70,000	\$70,000	0.0%	0.04%
GMC Revenues	\$1,436,500	\$1,490,000	\$2,005,000	34.6%	1.18%
Transit Revenue	\$120,200	\$121,400	\$21,400	-82.4%	0.01%
Airport Revenues	\$1,020,750	\$1,020,750	\$1,072,250	5.0%	0.63%
Sewer Revenues	\$3,857,139	\$3,920,427	\$3,975,000	1.4%	2.34%
Refuse Revenues	\$4,571,276	\$4,571,276	\$4,675,000	2.3%	2.76%
PRL Revenue	\$961,848	\$814,257	\$1,076,000	32.1%	0.63%
Planning Revenue	\$68,000	\$68,000	\$50,000	-26.5%	0.03%
Development Fees	\$0	\$0	\$0	0.0%	0.00%
Investment Income	\$30,000	\$30,000	\$30,000	0.0%	0.02%
Donations	\$4,497,272	\$3,378,406	\$2,893,992	-14.3%	1.71%
Sale of Fixed Assets	\$570,000	\$120,000	\$120,000	0.0%	0.07%
Notes Payable	\$7,031,529	\$38,252,419	\$2,216,268	-94.2%	1.31%
Carryover	\$10,136,494	\$8,927,799	\$12,212,621	36.8%	7.20%
Misc Revenue	\$997,926	\$1,458,926	\$1,479,263	1.4%	0.87%
Total	\$115,711,558	\$204,417,694	\$169,603,775	-17.0%	100.00%

- The City finances certain capital projects, depending on a variety of factors, e.g., type of project, project cost, expected life
- Financing term matches the expected life of the equipment
- Two types of debt:
 - Bonds (long term)
 - Lease purchase (short term)

Debt Service By Fund (Principal & Interest)

FUND	FY2022 BUDGET	FY2023 FY2024 BUDGET BUDGET		D	IFFERENCE	
GENERAL	\$ 281,880	\$ 121,333	\$	-	\$	(121,333)
HURF	\$ 79,907	\$ 44,085	\$	-	\$	(44,085)
REFUSE	\$ 434,097	\$ 179,373	\$	122,700	\$	(56,673)
SEWER	\$ 951,934	\$ 623,023	\$	548,196	\$	(74,827)
AIRPORT	\$ -	\$ -	\$	-	\$	-
CIF	\$ -	\$ 250,000	\$	-	\$	(250,000)
DEBT SERVICE	\$ 2,701,373	\$ 3,629,081	\$	3,241,707	\$	(387,374)
TOTALS	\$ 4,449,191	\$ 4,846,895	\$	3,912,603	\$	(934,292)

FISCAL YEAR ENDED	OUTSTANDING DEBT
2014	\$ 31,642,854
2015	\$ 27,735,761
2016	\$ 23,927,453
2017	\$ 22,579,802
2018	\$ 18,703,812
2019	\$ 15,535,724
2020	\$ 28,899,200
2021	\$ 19,638,942
2022	\$ 18,882,179
2023	\$ 48,563,510
2024	\$ 33,756,051

<u>Department</u>	<u>F</u>	Y22 Budget	<u>F</u>	Y23 Budget	<u> </u>	Y24 Budget	<u>De</u>	lta FY23/FY24	% Change
Mayor/Council	\$	67,383	\$	67,574	\$	67,089	\$	(485)	-0.7%
City Manager	\$	1,616,924	\$	1,479,746	\$	1,557,394	\$	77,648	5.2%
Administrative Services	\$	1,963,807	\$	2,272,747	\$	2,417,258	\$	144,511	6.4%
Court/Legal	\$	325,107	\$	328,407	\$	207,795	\$	(120,612)	-36.7%
General Government	\$	5,121,990	\$	5,176,989	\$	5,277,988	\$	100,999	2.0%
Police	\$	2,046,873	\$	1,766,953	\$	1,816,736	\$	49,783	2.8%
Fire	\$	539,949	\$	758,999	\$	895,657	\$	136,658	18.0%
SEACOM	\$	331,537	\$	450,987	\$	428,614	\$	(22,373)	-5.0%
Public Works	\$	10,978,820	\$	11,755,039	\$	14,661,267	\$	2,906,228	24.7%
MPO	\$	386,487	\$	409,253	\$	1,148,200	\$	738,947	180.6%
Parks, Recreation, & Library	\$	1,166,344	\$	1,945,034	\$	1,834,989	\$	(110,045)	-5.7%
Community Development	\$	377,012	\$	711,124	\$	530,763	\$	(180,361)	-25.4%
Totals	\$	24,922,233	\$	27,122,852	\$	30,843,750	\$	3,720,898	13.7%

Most O&M changes were made to match FY23 actuals or to reflect trends

Human Resources

Professional Services: \$20,000, increased cost of legal fees

IT

- Specialized Supplies: (\$21,300), reduced number of replacement tablets needed
- Software: \$74,931, new software to help streamline processes
 - Capital module, Placer, Blue Ink
- Office Equipment Maintenance: \$117,750, increased cost of maintenance and licensing and the addition of new services
 - Canto, Hootsuite

Finance

Professional Services: (\$40,400), lower cost of ADOR software

Significant O&M Changes from FY2023

City Clerk

• Professional Services: (\$15,000), no election services

Economic Development

 Professional Services: \$8,150, Bludot contract for customer engagement software and new brochures

Legal

• Professional Services: (\$118,812), reduction in the Consolidated Court agreement for the next FY

Non-Departmental

• Insurance: \$60,499, increased cost

Fire

- Professional Services: \$40,000, include organizational assessment
- Travel & Training: \$12,750, increased EMS staff
- Specialized Supplies: \$20,924, increased cost of replacement equipment
- EMS Supplies: \$22,852, increased cost of supplies

Community Development

• Professional Services-Other: (\$30,000), WSV Partnership Program projected requests, reduced to \$85k

Engineering

 Professional Services: \$10,500, increase to ADEQ Stormwater permitting

Facilities

- Building Maintenance: \$134,100, Fire Station #3 roof repairs, Council Chambers remodel, roof repairs on several buildings
- Electric: \$100,000, increased cost
- Natural Gas: \$35,000, increased cost
- Infrastructure Maintenance: \$807,980, Cove pool & tile surface replacement, Fire Station #1 & 2 plumbing repairs

Fleet

- Vehicle & Equipment Maintenance: \$40,000, increased cost of parts
- Equipment Maintenance: (\$16,000), reduced to reflect FY23 actuals
- Fuel: \$260,000, increased cost

Recreation

Event Supplies: \$131,500, ice rink rental

Parks

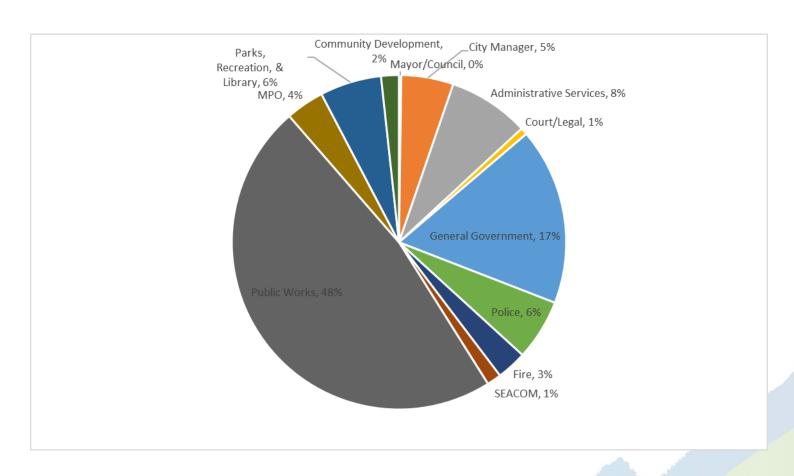
- Professional Services: (\$264,500), Roadrunner Park design moved to CIF
- Infrastructure Maintenance: (\$275,411), replacement items; last year's budget included ramada and canopy replacements, reconstruction of Len Roberts path, pickleball resurfacing, and tot turf replacements

Sports

- Professional Services: \$23,000, increased co-sponsored indoor sports contract payments
- Recreation Supplies: \$12,750, concession equipment
- Specialized Supplies: \$32,500, sports field fencing

Library

• Office Equipment Maintenance: \$7,655, mobile hotspots



O&M Expenditure Total: \$30,843,750

Full Time Positions added*

- 1 FD Management Analyst \$87,988
- 1 HR Administrative Secretary \$48,504
- 1 Tourism Management Analyst \$87,988**
- 1 Parks Maintenance Worker \$54,689
- 1 Police Records Clerk \$48,504
- 2 Community Service Officers \$129,120***

^{*}amounts include full burden

^{**}Portion of the cost paid for by CCTEC

^{***}One position was overfill from last year, one will be a new additional CSO.

Reclassification

- Community Development
 - Admin Secretary to Permit Technician \$9,157 increase
- Animal Control
 - ACO Supervisor to Animal Shelter Supervisor \$10,750 increase
 - Animal Control Officer to Animal Control Enforcement Supervisor - \$11,784 increase
 - Animal Control Assistant reclass \$2,340 increase
- Airport
 - Airport Technician reclass \$2,975 increase
- Refuse
 - Compost Technician reclass \$4,458 increase
 - Refuse Technician reclass \$3,456 increase
- HURF
 - Streets Traffic Technician reclass \$8,530

Reclassification

- Engineering
 - Drafting Technician reclass \$11,018 increase
- Facilities
 - Facilities Maintenance Worker reclass \$4,783 increase
- Human Resources
 - Recruitment Coordinator reclass \$3,220 increase
- Police Department
 - Police Corporal reclass \$107,077 increase

Retirement Contributions

- PSPRS contribution \$611,093 increase from FY23
 - Total contribution \$7,019,659
- ASRS contribution \$182,637 increase from FY23
 - Total contribution \$2,070,462

	FY22		FY23	FY24			Change	
General	\$	29,457,280	\$ 32,522,173	\$	34,947,083	\$	2,424,910	
HURF	\$	1,514,519	\$ 1,645,784	\$	1,782,250	\$	136,466	
LTAF	\$	705,509	\$ 762,880	\$	885,365	\$	122,485	
Airport	\$	80,633	\$ 83,307	\$	88,715	\$	5,408	
Metropolitan Planning Org	\$	223,325	\$ 243,470	\$	253,963	\$	10,493	
SEACOM	\$	1,894,983	\$ 1,987,855	\$	1,954,950	\$	(32,905)	
Sewer	\$	1,685,898	\$ 1,743,301	\$	1,840,862	\$	97,561	
Refuse	\$	1,820,373	\$ 1,955,967	\$	2,037,745	\$	81,778	
Total	\$	37,382,520	\$ 40,944,737	\$	43,790,933	\$	2,846,196	

Change is predominately a result of:

- -2% annual step increase in July 2023: \$390,454
- -2% market adjustment in January 2024: \$247,522
- -new positions and reclassifications

POLICE DEPARTMENT									
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT					
ACO EXPANSION CONSTRUCTION	GENERAL	ACO	\$2,000,000	CASH					
ACO EXPANSION DESIGN	GENERAL	ACO	\$50,000	CASH					
CHEVY TAHOE (4)	GENERAL	FLEET/PD	\$360,000	FINANCE					
3/4 TON 4X4 CREW CAB TRUCK	GENERAL	FLEET/ACO	\$80,000	FINANCE					
VHF RADIO SYSTEM	GRANTS	PD	\$350,000	GRANT					

FIRE DEPARTMENT										
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT						
LUCAS DEVICE PURCHASE	GENERAL	FIRE	\$50,000	CASH						
AMBULANCE	GENERAL	FLEET/FD	\$425,000	FINANCE						
AMBULANCE (2) (CARRYOVER)	GENERAL	FLEET/FD	\$710,972	FINANCE						
SILVERADO 1500 OUTFITTING (CARRYOVER)	GENERAL	FLEET/FD	\$24,125	FINANCE						
SILVERADO 2500 OUTFITTING (CARRYOVER)	GENERAL	FLEET/FD	\$14,254	FINANCE						
STATION #2 LAND ACQUISITION	CIF	FIRE	\$60,000	CASH						

INFORMATION TECHNOLOGY									
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT					
LIBRARY PATRON MFP (PRINTER)	GENERAL	IT	\$5,500	CASH					
PD LICENSE PLATE READERS (2)	GENERAL	IT	\$20,000	CASH					
PD TRAINING ROOM & EOC (CARRYOVER)	GENERAL	IT	\$63,670	CASH					
PW SECURITY CAMERAS	GENERAL	IT	\$75,000	CASH					
VMPSC SECURITY CAMERAS	GENERAL	IT	\$50,000	CASH					

FACILITIES										
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT						
COVE MENS SHOWER STALL INSTALL	GENERAL	FACILITIES	\$10,000	CASH						
FIRE STATION #1 GENERATOR REPLACE	GENERAL	FACILITIES	\$65,000	CASH						
FIRE STATION 2 - WATER HEATER AND RISE ROOM	GENERAL	FACILITIES	\$30,000	CASH						
FIRE STATION CARD READERS	GENERAL	FACILITIES	\$60,000	CASH						
REAL TIME CRIME CENTER (CARRYOVER)	GENERAL	FACILITIES	\$51,435	CASH						
VMP PAVILION POWER UPGRADE	GENERAL	FACILITIES	\$60,000	CASH						
FACILITIES TRUCK (2)	GENERAL	FLEET/FACILITIES	\$160,000	FINANCE						
FACILITIES 1500 SILVERADO (CARRYOVER)	GENERAL	FLEET/FACILITIES	\$43,640	FINANCE						
FIRE ALARM CONTROLS IN GYM (SCHNEIDER-CARR)	CIF	FACILITIES	\$106,621	GRANT						
CITY HALL ROOF UPGRADES (SCHNEIDER-CARRYOV	CIF	FACILITIES	\$96,833	CASH						
CITY HALL SOLAR (SCHNEIDER-CARRYOVER)	CIF	FACILITIES	\$84,562	CASH						
SPORTS COMPLEX HVAC (SCHNEIDER-CARRYOVER)	CIF	FACILITIES	\$39,060	CASH						

	LIBRARY			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
LIBRARY KIOSK-FT HUACHUCA (CARRYOVER)	GENERAL	LIBRARY	\$34,480	CASH/DONATIONS

	PARKS			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
FAB/FRY (SURVEY/DESIGN)	GENERAL	PARKS	\$120,000	CASH
FOREST M DORNER SUP REPLACE	GENERAL	PARKS	\$45,000	CASH
TACOMA SPORTS FIELDS PED BRIDGE	GENERAL	PARKS	\$7,000	CASH
VMPSC AND VMP SHEDS	GENERAL	PARKS	\$75,000	CASH
PRL 3/4 TRUCKS (3)	GENERAL	FLEET/PRL	\$240,000	FINANCE
PRL FORD RANGER WITH FUEL TANK	GENERAL	FLEET/PRL	\$50,000	FINANCE
PRL KUBOTA FRONT LOAD TRACTOR (CARRYOVER)	GENERAL	FLEET/PRL	\$78,524	FINANCE
PRL JACOBSEN MOWER (CARRYOVER)	GENERAL	FLEET/PRL	\$71,005	FINANCE
ROADRUNNER PARK DESIGN (CARRYOVER)	CIF	PARKS	\$250,000	CASH
GC LINEAR PARK/ST ANDREWS PHASE 2 (CARRYOVE	GRANTS	PARKS	\$158,550	GRANT
SOLDIER CREEK PARK (CARRYOVER)	GRANTS	PARKS	\$227,172	GRANT
DISC GOLF IMPROVEMENTS	GRANTS	PARKS	\$50,000	GRANT
PARK STORAGE	GRANTS	PARKS	\$200,000	GRANT
AZ DIAMONDBACKS	GRANTS	PARKS	\$1,000,000	GRANT

COMMUNITY DEVELOPMENT				
ITEM/PROJECT FUND DEPARTMENT BUDGETED COST PAYMENT				
CHEVY COLORADO TRUCK	GENERAL	FLEET/PLANNING	\$50,000	FINANCE
FORD ESCAPE - PLANNING	GENERAL	FLEET/PLANNING	\$40,000	FINANCE

	FLEET			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
FLEET SERVICE TRUCK	GENERAL	FLEET/FLEET	\$115,000	FINANCE

	SEACOM			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
RADIO UPGRADE-SUA II	SEACOM	SEACOM	\$380,950	CASH

AIRPORT					
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT	
203 ACRES/NEPA STUDY & ADMIN FEES	AIRPORT	AIRPORT	\$300,000	CASH	
KATOLITE GENERATOR REPLACEMENT	AIRPORT	AIRPORT	\$65,000	CASH	
KOHLER GENERATOR REPLACEMENT	AIRPORT	AIRPORT	\$65,000	CASH	
AIRPORT MASTERPLAN UPDATE	AIRPORT	AIRPORT	\$510,000	GRANT	
AIRPORT UTILITY INSTALLATION	AIRPORT	AIRPORT	\$3,000,000	GRANT	

	SEWER			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
PUBLIC SEWER MAINLINE EXTENSION	CIF	SEWER	\$500,000	CASH
WASTEWATER MASTER PLAN	SEWER	SEWER	\$450,000	CASH
COMMERCIAL SEPTIC & PRIVATE LINE REPLACE (CA	SEWER	SEWER	\$133,000	CASH
MACHINERY & EQUIPMENT (CARRYOVER)	SEWER	SEWER	\$38,500	CASH

	REFUSE			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
TRASH CAN CLEANER	REFUSE	REFUSE	\$30,000	CASH
CHIPPER REBUILD KIT (CARRYOVER)	REFUSE	REFUSE	\$44,000	CASH
SCARABE ROW TURNER REBUILD KIT (CARRYOVER)	REFUSE	REFUSE	\$14,000	CASH
SLUDGE ROW TURNER (CARRYOVER)	REFUSE	REFUSE	\$60,000	CASH

ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
BST EXTENSION AT SR92	HURF	STREETS	\$2,000,000	CASH
FRY/NORTH GARDEN CONSTRUCTION	HURF	STREETS	\$2,500,000	CASH
FRY/NORTH GARDEN DESIGN (CARRYOVER)	HURF	STREETS	\$191,878	CASH
ANNUAL STREET MAINTENANCE	HURF	STREETS	\$1,500,000	CASH
MLK RECONSTRUCTION	HURF	STREETS	\$1,201,267	CASH
BUCKET TRUCK	HURF	STREETS	\$200,000	CASH
1500 SILVERADO (CARRYOVER)	HURF	STREETS	\$54,108	CASH
BST RECONSTRUCTION PHASE I	HURF	STREETS	\$4,023,000	GRANT
THEATER DRIVE	HURF	STREETS	\$1,800,000	GRANT
STATE ROUTE CONNECTOR SUP	HURF	STREETS	\$6,882,943	GRANT
WEST END IMPROVEMENTS	HURF	STREETS	\$12,060,215	GRANT
ARTERIALS PAVEMENT REPLACEMENT & OVERLAY	HURF	STREETS	\$35,766,736	GRANT

	LTAF			
ITEM/PROJECT	FUND	DEPARTMENT	BUDGETED COST	PAYMENT
WALMART PAD & OTHER IMPROVEMENTS (CARRYOVER	LTAF	TRANSIT	\$46,306	GRANT
BUS SHELTER ENHANCEMENT (CARRYOVER)	LTAF	TRANSIT	\$44,538	GRANT
BUS SHELTER ENHANCEMENT (CARRYOVER)	LTAF	TRANSIT	\$100,000	GRANT
BST-PATHWAY CONNECTIVITY PROGRAM (CARRYOVER	LTAF	TRANSIT	\$987,565	GRANT
SR92-PATHWAY CONNECTIVITY PROGRAM (CARRYOVE	LTAF	TRANSIT	\$682,573	GRANT
PEDESTRIAN WALKWAY CONNECTION-DESIGN (CARRY	LTAF	TRANSIT	\$50,000	GRANT
PEDESTRIAN WALKWAY CONNECTION-CON (CARRYOV	LTAF	TRANSIT	\$1,278,797	GRANT
CONTRACT MANAGEMENT & LCP TRACKER SOFTWARE	LTAF	TRANSIT	\$30,000	GRANT
CONNECTIVITY & SAFETY PROJECTS (CARRYOVER)	LTAF	TRANSIT	\$2,500,000	GRANT
DOOR INSTALLATION & ADA IMPROVEMENTS	LTAF	TRANSIT	\$25,000	GRANT
TRANSIT MASTER PLAN	LTAF	TRANSIT	\$200,000	GRANT
B2GNOW SOFTWARE	LTAF	TRANSIT	\$60,000	GRANT
MULTI-USE PATH-5307 ADOT	LTAF	TRANSIT	\$2,500,000	GRANT

Federal portion – 80% City portion – 20%

- Maintaining the Class/Comp plan
- Public Safety Retirements / PSPRS
- Street maintenance
- Impact on local revenue from state shared income tax reduction
- Census impacts on local revenue
- The economy

- June 22 Tentative Budget adoption
- July 27 Public Hearing on property tax levy/Final Budget adoption
- August 10 Tax Levy adoption

